## Successful Negotiations of Research Collaboration Agreements

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Kimberly Folander, Merck & Co., Inc. Trude Amick, University of Pennsylvania This all works well when both company and university understand what the other party needs and wants in a collaboration and why it is important to them.

## Primary Points of Negotiation

- Scope of Work-Relationship during Collaboration
  - Early Stage—Pre-competitive collaborations
  - Advanced Stage reduction to practice, animal studies, preclinical and clinical data
- Publication Rights
- Ownership and Use of Results
- Intellectual Property
- Patent Rights

## Glitches arise and things change:

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